

Executive Summary

The Economic Value of George C. Wallace Community College – Dothan







creates value in many ways. The college plays a key role in helping students increase their employability and achieve their individual potential. The college retains students in the region, generating new dollars and opportunities for the WCCD Service Area. WCCD provides students with the education, training, and skills they need to have fulfilling and prosperous careers. Furthermore, WCCD is a place for students to meet new people, increase their self-confidence, and promote their overall health and well-being.

WCCD influences both the lives of its students and the regional economy. The college supports a variety of industries in the WCCD Service Area, serves regional businesses, and benefits society as a whole in Alabama from an expanded economy and improved quality of life. Additionally, the benefits created by WCCD extend to the state government through increased tax revenues and public sector savings.

This study measures the economic impacts created by WCCD on the business community and the benefits the college generates in return for the investments made by its key stakeholder groups—students, taxpayers, and society. The following two analyses are presented:



The WCCD Service Area, Alabama

WCCD influences both the lives of its students and the regional economy.



Economic impact analysis



Investment analysis

All results reflect employee, student, and financial data, provided by the Alabama Community College System (ACCS) and the college, for fiscal year (FY) 2023-24. Impacts on the WCCD Service Area economy are reported under the economic impact analysis and are measured in terms of added income. The returns on investment to students, taxpayers, and society in Alabama are reported under the investment analysis.

^{*} For the purposes of this analysis, the WCCD Service Area is comprised of Barbour, Bullock, Dale, Geneva, Henry, Houston, and Russell Counties.

Economic impact analysis



WCCD promotes economic growth in the WCCD Service Area through its direct expenditures and the resulting expenditures of students and regional businesses. The college serves as an employer and buyer of goods and services for its day-to-day and construction operations. The college's activities retain students in the WCCD Service Area, whose expenditures benefit regional vendors. In addition, WCCD is one of the primary sources of higher education to the WCCD Service Area residents and a supplier of trained workers to regional industries, enhancing overall productivity in the regional workforce.

Operations spending impact

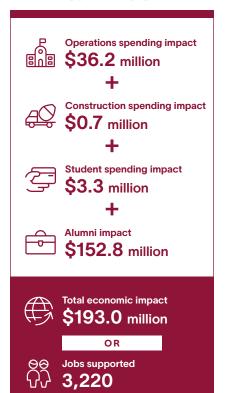
WCCD adds economic value to the WCCD Service Area as an employer of regional residents and a large-scale buyer of goods and services. In FY 2023-24, the college employed 452 full-time and part-time faculty and staff, 88% of whom lived in the WCCD Service Area. Total payroll at WCCD was \$28.4 million, much of which was spent in the region for groceries, mortgage and rent payments, dining out, and other household expenses. In addition, the college spent \$14.8 million on expenses related to facilities, supplies, and professional services (excluding construction).

WCCD's operations spending added \$36.2 million in income to the region during the analysis year. This figure represents the college's payroll, the multiplier effects generated by the in-region spending of the college and its employees, and a downward adjustment to account for funding that the college received from regional sources. The \$36.2 million in added income is equivalent to supporting 543 jobs in the region.

Construction spending impact

WCCD invests in capital projects each year to maintain its facilities, create additional capacities, and meet its growing educational demands. While the amount varies from year to year, these quick infusions of income and jobs have a substantial impact on the regional economy. In FY 2023-24, WCCD's construction spending generated \$688.1 thousand in added income, which is equivalent to supporting 11 jobs.

Impacts created by WCCD in FY 2023-24



Student spending impact

Some in-region students, referred to as retained students, would have left the WCCD Service Area if not for the existence of WCCD. While attending the college, these retained students spent money on groceries, accommodation, transportation, and other household expenses. This spending generated \$3.3 million in added income for the regional economy in FY 2023-24, which supported 73 jobs in the WCCD Service Area.

Alumni impact

The education and training WCCD provides for regional residents has the greatest impact. Since the establishment of the college, students have studied at WCCD and entered the regional workforce with greater knowledge and new skills. Today, thousands of former WCCD students are employed in the WCCD Service Area. As a result of their education from WCCD, the students receive higher earnings and increase the productivity of the businesses that employ them. In FY 2023-24, WCCD alumni generated \$152.8 million in added income for the regional economy, which is equivalent to supporting 2,594 jobs.

Total impact

WCCD added \$193.0 million in income to the WCCD Service Area economy during the analysis year, equal to the sum of the operations and construction spending impacts; the student spending impact; and the alumni impact. For context, the \$193.0 million impact was equal to approximately 1.4% of the total gross regional product (GRP) of the WCCD Service Area. This contribution that the college provided on its own is half the size of the entire Accommodation & Food Services industry in the region.

WCCD's total impact can also be expressed in terms of jobs supported. The \$193.0 million impact supported 3,220 regional jobs, using the jobs-to-sales ratios specific to each industry in the region. This means that one out of every 48 jobs in the WCCD Service Area is supported by the activities of WCCD and its students. In addition, the \$193.0 million, or 3,220 supported jobs, stemmed from different industry sectors. For instance, among non-education industry sectors, the spending of WCCD and its students and the activities of its alumni in the Health Care & Social Assistance industry sector supported 590 jobs in FY 2023-24. If the college did not exist, these impacts would not have been generated in the WCCD Service Area.

WCCD impacts by industry (jobs supported)



630

Other Services (except Public Administration)



590

Health Care & Social Assistance



375

Government, Non-Education



295

Retail Trade



L28

Construction

One out of every 48 jobs in the WCCD Service Area is

supported by the activities of WCCD and its students.

Investment analysis



An investment analysis evaluates the costs associated with a proposed venture against its expected benefits. The analysis presented here evaluates WCCD as an investment from the perspectives of students, taxpayers, and society in Alabama. As with the economic impact analysis, this analysis considers only FY 2023-24 activities.

Student perspective

In FY 2023-24, WCCD served 5,509 credit and 4,028 non-credit students. In order to attend the college, the students paid for tuition, fees, books, and supplies. They also gave up money they would have otherwise earned had they been working instead of attending college. The total investment made by WCCD's students in FY 2023-24 amounted to a present value of \$19.2 million, equal to \$7.6 million in out-of-pocket expenses and \$11.6 million in forgone time and money.

In return for their investment, WCCD's students will receive a stream of higher future earnings that will continue to grow throughout their working lives. For example, the average WCCD associate degree graduate from FY 2023-24 will see annual earnings that are \$8,200 higher than a person with a high school diploma or equivalent working in Alabama. Over a working lifetime, the benefits of an associate degree over a high school diploma will amount to an undiscounted value of \$328,000 in higher earnings per graduate. The present value of the cumulative higher future earnings that WCCD's FY 2023-24 students will receive over their working careers is \$126.0 million.

The students' benefit-cost ratio is 6.6. In other words, for every dollar students invest in WCCD in the form of out-of-pocket expenses and forgone time and money, they will receive a cumulative value of \$6.60 in higher future earnings. Annually, the students' investment in WCCD has an average annual internal rate of return of 23.8%, which is impressive compared to the U.S. stock market's 30-year average rate of return of 10.1%.

Students see a high rate of return for their investment in WCCD



Average annual return for WCCD students 23.8%



Stock market 30-year average annual return

10.1%



Interest earned on savings account (national deposit rate)

0.5%

Source: Forbes' S&P 500, 1994-2023; FDIC.gov, March 2023

Average earnings by education level at career midpoint

The average associate degree graduate from WCCD will see an increase in earnings of \$8,200 each year compared to a person with a high school diploma or equivalent working in Alabama.



Source: Lightcast employment data

Taxpayer perspective

WCCD generates more in tax revenue than it receives. These benefits to taxpayers consist primarily of taxes that the state government will collect from the added revenue created in the state. As WCCD students will earn more, they will make higher tax payments throughout their working lives. Students' employers will also make higher tax payments as they increase their output and pur-

chases of goods and services. By the end of the FY 2023-24 students' working lives, the state government will have collected a present value of \$35.5 million in added taxes.

Benefits to taxpayers will also consist of savings generated by the improved lifestyles of WCCD students and the corresponding reduced government services. Education is statistically correlated with a variety of lifestyle changes. The education that WCCD students receive will generate savings in three main categories: 1) health care, 2) justice

system, and 3) income assistance. Improved health will lower students' demand for national health care services. In addition, costs related to the justice system will decrease. WCCD students will be more employable, so their reduced demand for income assistance such as welfare and unemployment benefits will benefit taxpayers. For a list of study references, contact the college for a copy of the main report. Altogether, the present value of the benefits associated with an education from WCCD will generate \$4.0 million in savings to state taxpayers.

Total taxpayer benefits amount to \$39.5 million, the present value sum of the added tax revenue and public sector savings. Taxpayer costs are \$28.9 million, equal to the amount of state government funding WCCD received in FY 2023-24. These benefits and costs yield a benefit-cost ratio of 1.4. This means that for every dollar of public money invested in WCCD in FY 2023-24, taxpayers will receive a cumulative present value of \$1.40 over the course of the students' working lives. The average annual internal rate of return for taxpayers is 2.5%, which compares favorably to other long-term investments in the public sector.

Social perspective

Society as a whole in Alabama benefits from the presence of WCCD in two major ways. Primarily, society benefits from an increased economic base in the state. This is attributed to the added income from students' increased lifetime earnings (added student income) and increased business output (added business income), which raise economic prosperity in Alabama.

Benefits to society also consist of the savings generated by the improved lifestyles of WCCD students. As discussed in the previous section, education is statistically correlated with a variety of lifestyle changes that generate social savings. Note that these costs are avoided by the consumers but are distinct from the costs avoided by the taxpayers outlined above. Health care savings include avoided medical costs associated with smoking, obesity, substance abuse, and depression. Justice system

For every dollar of public money invested in WCCD, taxpavers will receive a cumulative value of \$1.40 over the course of the students' working lives.

savings include avoided costs to the government and society due to less judicial activity. Income assistance savings include reduced welfare and unemployment claims. For a list of study references, contact the college for a copy of the main report.

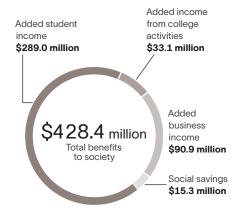
Altogether, the social benefits of WCCD equal a present value of \$428.4 million. These benefits include \$289.0 million in added student income, \$90.9 million in added business income, \$33.1 million in added income from college activities, as well as \$15.3 million in social savings related to health, the justice system, and income assistance in Alabama. People in Alabama invested a present value total of \$59.8 million in WCCD in FY 2023-24. The cost includes all the college and student costs.

The benefit-cost ratio for society is 7.2, equal to the \$428.4 million in benefits divided by the \$59.8 million in costs. In other words, for every dollar invested in WCCD, people in Alabama will receive a cumulative value of \$7.20 in benefits. The benefits of this investment will occur for as long as WCCD's FY 2023-24 students remain employed in the state workforce.

Summary of investment analysis results

The results of the analysis demonstrate that WCCD is a strong investment for all three major stakeholder groups-students, taxpayers, and society. As shown, students receive a great return for their investments in an education from WCCD. At the same time, taxpayers' investment in WCCD returns more to government budgets than it costs and creates a wide range of social benefits throughout Alabama.

Social benefits in Alabama from WCCD



Source: Lightcast impact model

Summary of investment analysis results

Student perspective	Taxpayer perspective	Social perspective
Present value benefits \$126.0 million	Present value benefits \$39.5 million	Present value benefits \$428.4 million
Present value costs \$19.2 million	Present value costs \$28.9 million	\$59.8 million
Net present value \$106.8 million	Net present value \$10.6 million	Net present value \$368.5 million
Benefit-cost ratio Rate of return	Benefit-cost ratio Rate of return	Benefit-cost ratio Rate of return
6.6 23.8%	1.4 2.5%	7.2 n/a [*]

^{*} The rate of return is not reported for the social perspective because the beneficiaries are not necessarily the same as the original investors.

Conclusion

The results of this study demonstrate that WCCD creates value from multiple perspectives.

The college benefits regional businesses by increasing consumer spending in the region and supplying a steady flow of qualified, trained workers to the workforce. WCCD enriches the lives of students by raising their lifetime earnings and helping them achieve their individual potential. The college benefits state taxpayers through increased tax receipts and a reduced demand for government-supported social services. Finally, WCCD benefits society as a whole in Alabama by creating a more prosperous economy and generating a variety of savings through the improved lifestyles of students.

About the study

Data and assumptions used in the study are based on several sources, including the FY 2023-24 academic and financial reports from ACCS and WCCD, industry and employment data from the U.S. Bureau of Labor Statistics and U.S. Census Bureau, outputs of Lightcast's Multi-Regional Social Accounting Matrix model, and a variety of studies and surveys relating education to social behavior. The study applies a conservative methodology and follows standard practice using only the most recognized indicators of economic impact and investment effectiveness. For a full description of the data and approach used in the study, please contact the college for a copy of the main report.





Lightcast provides colleges and universities with labor market data that help create better outcomes for students, businesses, and communities. Our data, which cover more than 99% of the U.S. workforce, are compiled from a wide variety of government sources, job postings, and online profiles and résumés. Hundreds of institutions use Lightcast to align programs with regional needs, drive enrollment, connect students with in-demand careers, track their alumni's employment outcomes, and demonstrate their institution's economic impact on their region. Visit lightcast.io/solutions/education to learn more or connect with us.